# Finance & Assets

| 2019/20<br>Actual | Service   | Base<br>Budget<br>2020/21 | Base<br>Budget<br>2021/22 | Variance<br>Base to<br>Base |
|-------------------|---|---------------------------|---------------------------|-----------------------------|
| £                 |   | £                         | £                         | £                           |
| (132,645)         | Industrial Estates  | (119,083)                 | (150,076)                 | (30,993)                    |
| 100               | Surveyors Allotments  | 2,950                     | 2,950                     | 0                           |
| (12,024)          | Handy Man   | (10,665)                  | 0                         | 10,665                      |
| (35,577)          | Parklands   | (29,288)                  | (29,732)                  | (444)                       |
| 353,785           | Revenue Services  | 280,607                   | 259,092                   | (21,515)                    |
| 72,475            | Benefits Subsidy  | 253,801                   | 0                         | (253,801)                   |
| 63,920            | Discretionary Payments                                      | 0                         | 0                         | 0                           |
| 543,659           | Non Distributed Costs                                       | 260,290                   | 262,174                   | 1,884                       |
| 361,910           | Administration Buildings Svs                                | 265,314                   | 260,561                   | (4,753)                     |
| 717,898           | Property Services   | 612,794                   | 731,253                   | 118,459                     |
| 122,895           | Head Of Finance & Assets                                    | 109,836                   | 112,372                   | 2,536                       |
| 466,126           | Corporate Finance   | 446,119                   | 427,987                   | (18,132)                    |
| 199,911           | Insurance & Risk Management                                 | 199,054                   | 200,357                   | 1,303                       |
| 76,699            | Internal Audit  | 75,000                    | 70,000                    | (5,000)                     |
| 32,469            | Playgrounds   | 57,110                    | 57,414                    | 304                         |
| 6,443             | Community Centres   | 9,893                     | 9,978                     | 85                          |
| 590,549           | Public Conveniences   | 584,946                   | 558,539                   | (26,407)                    |
| (5,257)           | Investment Properties                                       | (64,066)                  | (99,391)                  | (35,325)                    |
| 77,857            | Central Costs   | 87,650                    | 96,965                    | 9,315                       |
| 447,424           | Corporate & Democratic Core                                 | 479,697                   | 505,679                   | 25,982                      |
| 3,948,617         | Total Net Costs   | 3,501,959                 | 3,276,122                 | (225,837)                   |
| (5/3 650)         | IAS 10 Adjustment   | (260,290)                 | (262,174)                 | (1,884)                     |
|                   | IAS 19 Adjustment<br>Gross Direct Costs - Refcus            | (200,290)                 | (202,174)                 | (1,884)                     |
|                   | Capital Charges   | 351,856                   | 173,473                   |                             |
|                   | Support Service Charges in                                  | 2,745,400                 | 3,009,070                 | (178,383)<br>263,670        |
|                   | Support Service Charges in<br>Support Service Recharges out | (2,555,822)               | (2,613,883)               | 263,670 (58,061)            |
|                   | Total Net Cost of Service                                   | 3,883,103                 | 3,582,608                 | (300,495)                   |
| 2,093,940         |   | 3,003,103                 | 3,302,000                 | (300,493)                   |

## Finance & Assets

| Service Area                                   | Base Budget<br>2020/21 | Base Budget<br>2021/22 | Movement  | Explanation for Movement   |
|--|------------------------|------------------------|-----------|--|
|  | £                      | £                      | £         |  |
| Industrial Estates                             |                        |                        |           |  |
| Gross Direct Costs                             | 15,517                 | 31,734                 |           | Costs for new industrial unit at Hornbeam Road.  |
| Capital Charges                                | 46,240                 | 15,912                 | ,         | Depreciation.  |
| Gross Direct Income<br>Support Service Charges | (134,600)<br>46,230    | (181,810)<br>51,640    |           | Rental income and service charges for new units.<br>Higher recharge from Property Services to reflect  |
| Support Schwee Sharges                         | 40,200                 | 51,040                 | 3,410     | changes in staffing allocations and higher costs within the service.   |
|  | (26,613)               | (82,524)               | (55,911)  |  |
| Surveyors Allotments                           |                        |                        |           |  |
| Gross Direct Costs                             | 3,000                  | 3,000                  | 0         | No Major Variances.  |
| Gross Direct Income                            | (50)                   | (50)                   |           | No Major Variances.  |
| Support Service Charges                        | 12,070                 | 14,570                 | 2,500     | No Major Variances.  |
|  | 15,020                 | 17,520                 | 2,500     | Ī  |
|  |                        |                        |           |  |
| Handy Man                                      | 44.005                 | 0                      | (11.005)  |  |
| Gross Direct Costs                             | 44,065                 | 0                      | , ,       | Budgets transferred to Property Services.  |
| Capital Charges                                | 0<br>(54 720)          | 0                      |           | Budgets transferred to Property Services.<br>Budgets transferred to Property Services.   |
| Gross Direct Income<br>Support Service Charges | (54,730)<br>60,970     | 0<br>0                 | ,         | Budgets transferred to Property Services.  |
| Support Service Charges                        | <u>50,305</u>          | 0                      | (50,375)  |  |
| Parklands                                      | ,                      | ·                      | (00,000)  |  |
| Gross Direct Costs                             | 34,767                 | 34,768                 | 1         | No Major Variances.  |
| Capital Charges                                | 432                    | 0                      | (432)     | No Major Variances.  |
| Gross Direct Income                            | (64,055)               | (64,500)               | (445)     | No Major Variances.  |
| Support Service Charges                        | 32,560                 | 40,390                 | 7,830     | Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service.   |
|  | 3,704                  | 10,658                 | 6,954     | -  |
| Revenue Services                               |                        |                        |           |  |
| Gross Direct Costs                             | 723,518                | 702,003                | (21,515)  | £28,653 Employee inflation. (£84,603) Non recurring<br>funded posts in 2020/21. £42,653 Apprentice posts in<br>2021/22. (£8,829) Movement in pension costs including<br>pension deficit funding,   |
| Gross Direct Income                            | (442,911)              | (442,911)              | 0         | No Major Variances.  |
| Support Service Charges                        | 383,980                | 444,750                | 60,770    | Higher recharges of £8,830 from Postal & Scanning,<br>£33,720 from Customer Services, £19,250 from IT and<br>Digital Transformation. Lower recharges of (£5,300) from<br>Internal Audit and (£6,440) from Admin Buildings. The<br>balance consists of minor variances. |
|  | 664,587                | 703,842                | 39,255    | -  |
|  |                        |                        |           |  |
| Benefits Subsidy                               |                        |                        |           |  |
| Gross Direct Costs                             | 21,979,945             | 21,256,441             | (723,504) | (£723,504) Reduced Rent Allowance expenditure based on 2020/21 mid year forecast.  |
| Gross Direct Income                            | (21,726,144)           | (21,256,441)           | 469,703   | £723,504 Reduced Subsidy claimed from Department for<br>Works and Pensions (DWP). (£253,801) Non recurring<br>budget for settlement of 2017/18 audited subsidy claim.  |
|  | 253,801                | 0                      | (253,801) | -  |
| Discretionary Payments                         |                        |                        |           |  |
| Gross Direct Costs                             | 0                      | 0                      | Ω         | No Major Variances.  |
| Support Service Charges                        | 3,820                  |                        |           | Lower recharge from Creditors.   |
|  | 3,820                  | 0                      | (3,820)   |  |
| Non Distributed Costs                          |                        |                        |           |  |
| Gross Direct Costs                             | 260,290                | 262,174                | 1,884     | No Major Variances.  |
| IAS 19 Adjustment                              | (260,290)              | (262,174)              |           | No Major Variances.  |
|  | 0                      | 0                      | 0         |  |

# General Fund Service Area Budgets 2021/22

### Finance & Assets

| Service Area                            | Base Budget<br>2020/21 | Base Budget<br>2021/22 | Movement          | Explanation for Movement  |
|---|------------------------|------------------------|-------------------|---|
| Administration Buildings Svs            | £                      | £                      | £                 |   |
| Gross Direct Costs                      | 609,472                | 546,517                | (62,955)          | (£31,713) Budgets transferred to Property Services;<br>(including staffing costs); (£29,192) Internal service<br>charge adjustments due to changes in floor area<br>apportionments.   |
| Capital Charges                         | 75,862                 | (24,159)               | (100,021)         | Depreciation.   |
| Gross Direct Income                     | (344,158)              | (285,956)              | 58,202            | The majority of this variance relates to lower service<br>charges resulting from the transfer of grounds<br>maintenance costs together with lower rental income at<br>Fakenham Connect.   |
| Support Service Charges                 | 133,330                | 150,620                | 17,290            | Higher recharges from Property Services to reflect changes in staffing allocations and higher costs within the service.   |
| Support Service Recharges               | (414,847)              | (285,016)              | 129,831           | Reduced recharges reflecting lower service costs.   |
|   | 59,659                 | 102,006                | 42,347            | <del>,</del>  |
| Property Services<br>Gross Direct Costs | 622,794                | 741,253                |                   | £27,031 Pay award; £107,577 Staffing costs (including   |
|   |                        |                        |                   | transfers from the Handyman budgets and a fixed term<br>contract surveyor post being funded from the Delivery<br>Plan Reserve); £5,771 Pension Fund Adjustments;<br>(£22,000) One-off funding for professional fees.  |
| Gross Direct Income<br>Capital Charges  | (10,000)<br>3,002      | (10,000)<br>31,825     |                   | No Major Variances.<br>£23,823 Depreciation. £5,000 Intangible Amortisation.  |
| Support Service Charges                 | 277,210                | 285,060                | 7,850             | Lower recharges of $(\pounds 36,120)$ from Legal, $(\pounds 4,030)$ from<br>Admin Buildings, $(\pounds 4,530)$ from Insurance offset by higher<br>recharges of $\pounds 31,950$ from IT and Digital Transformation.<br>The balance consists of minor variances. |
| Support Service Recharges               | (893,006)              | (995,711)              | (102,705)         | Increased recharges reflecting higher service costs.  |
|   | 0                      | 52,427                 | 52,427            | -   |
| Head Of Finance & Assets                |                        |                        |                   |   |
| Gross Direct Costs                      | 109,836                | 112,372                | 2,536             | Employee inflation.   |
| Support Service Charges                 | 10,010                 | 10,320                 | 310               | No Major Variances.   |
| Support Service Recharges               | (119,846)              | (122,692)              |                   | Increased recharges reflecting higher service costs.  |
|   | 0                      | 0                      | 0                 |   |
| Corporate Finance                       |                        |                        |                   |   |
| Gross Direct Costs                      | 446,119                | 427,987                | (18,132)          | £8,965 Employee inflation. (£28,806) Employee savings (£4,602) Pension deficit funding.   |
| Capital Charges                         |                        | 16,145                 | 16,145            | Intangible Amortisation.  |
| Support Service Charges                 | 132,510                | 190,870                | 58,360            | Higher recharges of £8,890 from IT, £30,640 from Digital<br>Transformation, £19,380 from Internal Audit reflecting the<br>Audit Plan. Lower recharge of (£5,290) from Admin<br>Buildings reflecting lower service costs.  |
| Support Service Recharges               | (578,629)              | (635,002)              | (56,373)          | Increased recharges reflecting higher service costs.  |
|   | 0                      | 0                      | 0                 |   |
| Insurance & Risk Management             |                        |                        |                   |   |
| Gross Direct Costs                      | 199,704                | 201,007                |                   | No Major Variance   |
| Gross Direct Income                     | (650)                  | (650)                  |                   | No Major Variance   |
| Support Service Charges                 | 15,630                 | (212,007)              |                   | (£4,240) - Lower Internal Audit recharges reflecting the Audit Plan.  |
| Support Service Recharges               | (214,684)              | (213,097)<br><b>0</b>  | <u>1,587</u><br>0 | <u>Lower recharges reflecting reduced service costs.</u>  |
|   | U                      | U                      | U                 |   |

#### Finance & Assets

| E     E     E       Gross Direct Costs<br>Support Service Charges     75,000<br>(31,200)     70,000<br>(72,040)     4,260 Lower number of audit days.       Support Service Recharges     (31,200)     (77,040)     4,260 Lower recharges reflecting reduced service costs.       O     O     O     O     O       Playgrounds<br>Gross Direct Costs     57,110     57,414     304 No Major Variances.       Support Service Charges     37,740     42,150     4,410 Higher recharge from Property Services to reflect<br>changes in staffing allocations and higher costs within the<br>service.       Community Centres     94,850     99,564     4,714       Gross Direct Costs     9,893     9,973     35 No Major Variances.       Support Service Costs     9,893     9,973     36 No Major Variances.       Support Service Costs     9,893     9,677     3,610 Higher recharge from Property Services to reflect<br>changes in staffing allocations and higher costs within the<br>service.       Gross Direct Costs     586,309     559,902     (26,407) (26,615) Transitional Relie given on Susiness Rates at<br>some of the sitns. 55,300 RAM and cleansing costs at<br>new public conveniences       Gross Direct Costs     178,646     58,767     (120,879) Depreciation.  | Service Area                | Base Budget<br>2020/21 | Base Budget<br>2021/22 | Movement  | Explanation for Movement                                    |
|---|-----------------------------|------------------------|------------------------|-----------|---|
| Gross Direct Costs     75,000     70,000     (5,000)     (Cover number of adult days.       Support Service Recharges     6,290     7,744     750 to Major Variances.       Gross Direct Costs     57,110     57,414     304 No Major Variances.       Support Service Costs     37,740     42,150     4,410 Higher recharge from Property Services to reflect charges in staffing allocations and higher costs within the service.       Community Centres     94,850     99,564     4,714       Community Centres     9,893     9,973     35 No Major Variances.       Support Service Costs     9,893     9,973     35 No Major Variances.       Support Service Costs     9,893     9,973     35 No Major Variances.       Support Service Costs     9,893     9,973     36 No Major Variances.       Support Service Costs     586,09     559,902     (26,407) (236,815) Transitional Relief given on Business Rates at some of the sites. 25,000 R&M and cleansing costs at new public Conveniences and higher costs within the service.       Gross Direct Costs     586,800     111,960     23,120 Higher internal recharges.       Gross Direct Costs     146,382     728,226     (124,787)       Gross Direct Costs<  |                             | £                      | £                      | £         |   |
| Support Service Charges     6,280     7,040     750 No Major Variance       Support Service Recharges     (81,290)     (72,040)     4,250 Uver recharges reflecting reduced service costs.       O     O     O     O     O       Playgrounds     57,110     57,414     304 No Major Variances.       Support Service Charges     37,740     42,150     4,410 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service.       Community Centres     94,850     99,564     4,714       Gross Direct Costs     9,893     9,978     85 No Major Variances.       Support Service Charges     9,893     9,978     3500 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service.       Gross Direct Costs     586.309     559,902     (26,07) (236,815) Transitional Relief given on Business Rates at some of the sites. £3,200 RM and cleansing costs at new public convenience at Beach Road clean park, Weybourne. 55,340 RM and clean and higher costs within the sorvice.       Gross Direct Costs     179,646     58,767     (120,879) Depreciation.  |                             |                        |                        |           |   |
| Support Service Recharges     (81,290)     (77,040)     4,250     Lower recharges reflecting reduced service costs.       0   |                             |                        |                        |           |   |
| 0     0     0       Playgrounds<br>Gross Direct Costs<br>Support Service Charges     57,110<br>37,740     57,414<br>42,150     304 No Major Variances.<br>Support Service Charges       Community Centres<br>Gross Direct Costs     9,833<br>9,853     9,978<br>9,8650     99,564     4,714       Community Centres<br>Gross Direct Costs     9,883<br>9,8650     9,278<br>8,650     12,260     3,610 Higher recharge from Property Services to reflect<br>changes in staffing allocations and higher costs within the<br>service.       Public Conveniences<br>Gross Direct Costs     586,309     559,902     (26,407) (£36,815) Transitional Relief given on Business Rates at<br>some of the sites. £5,300 R&M and cleansing costs at<br>new public convenience at Beach Road car park,<br>Weybourne. £5,400 Higher internal recharges.       Capital Charges     179,646     59,767<br>80,8240     (120,879) Depreciation.<br>22,120 Higher recharge from Property Services to reflect<br>changes in staffing allocations and higher costs within the<br>service.       Gross Direct Income     (1,363)     (14,039)     0.00 Major Variances.       Investment Properties<br>Gross Direct Income     (21,010)     (24,773)     313 No Major Variances.       Support Service Charges     154,140     187,720     313 No Major Variances.       Support Service Charges     154,140     187,720     315,8324 - Staff costs transferred from other areas. £4,991<br>- F8   |                             |                        |                        |           |   |
| Gross Direct Costs   57,110   57,414   304 No Major Variances.     Support Service Charges   37,740   42,150   4,410 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service.     Gross Direct Costs   9,893   9,978   35 No Major Variances.     Support Service Charges   0.650   12,260   3,610 Higher recharge from Property Services to reflect charges in staffing allocations and higher costs within the service.     Public Conveniences   18,543   22,238   3,665     Public Conveniences   586,309   559,902   (25,815) Transitional Relief given on Business Rates at new public convenience at Beach Road car park, Weybourne. £5,000 R&M and cleansing costs at new public convenience at Beach Road car park, Weybourne. £5,000 Higher internal recharges.     Capital Charges   179,646   58,767   (120,879) Depreciation.     Support Service Charges   179,646   58,767   (120,879) Depreciation.     Gross Direct Costs   146,039   146,352   313 No Major Variances.     Gross Direct Costs   146,039   146,352   313 No Major Variances.     Gross Direct Costs   146,139   146,352   313 No Major Variances.     Gross Direct Costs   146,671   74,983   28,309 Depreciation.   | Support Service Recharges   |                        |                        |           |   |
| Gross Direct Costs   57,110   57,414   304 No Major Variances.     Support Service Charges   37,740   42,150   4,410 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service.     Gross Direct Costs   9,893   9,978   35 No Major Variances.     Support Service Charges   0.650   12,260   3,610 Higher recharge from Property Services to reflect charges in staffing allocations and higher costs within the service.     Public Conveniences   18,543   22,238   3,665     Public Conveniences   586,309   559,902   (25,815) Transitional Relief given on Business Rates at new public convenience at Beach Road car park, Weybourne. £5,000 R&M and cleansing costs at new public convenience at Beach Road car park, Weybourne. £5,000 Higher internal recharges.     Capital Charges   179,646   58,767   (120,879) Depreciation.     Support Service Charges   179,646   58,767   (120,879) Depreciation.     Gross Direct Costs   146,039   146,352   313 No Major Variances.     Gross Direct Costs   146,039   146,352   313 No Major Variances.     Gross Direct Costs   146,139   146,352   313 No Major Variances.     Gross Direct Costs   146,671   74,983   28,309 Depreciation.   |                             |                        |                        |           |   |
| Gross Direct Costs   57,110   57,414   304 No Major Variances.     Support Service Charges   37,740   42,150   4,410 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service.     Gross Direct Costs   9,893   9,978   35 No Major Variances.     Support Service Charges   0.650   12,260   3,610 Higher recharge from Property Services to reflect charges in staffing allocations and higher costs within the service.     Public Conveniences   18,543   22,238   3,665     Public Conveniences   586,309   559,902   (25,815) Transitional Relief given on Business Rates at new public convenience at Beach Road car park, Weybourne. £5,000 R&M and cleansing costs at new public convenience at Beach Road car park, Weybourne. £5,000 Higher internal recharges.     Capital Charges   179,646   58,767   (120,879) Depreciation.     Support Service Charges   179,646   58,767   (120,879) Depreciation.     Gross Direct Costs   146,039   146,352   313 No Major Variances.     Gross Direct Costs   146,039   146,352   313 No Major Variances.     Gross Direct Costs   146,139   146,352   313 No Major Variances.     Gross Direct Costs   146,671   74,983   28,309 Depreciation.   | Dia manana ka               |                        |                        |           |   |
| Support Service Charges     37,740     42,150     4.410 Higher recharge from Property Services to reflect<br>charages in staffing allocations and higher costs within the<br>service.       Community Centres     94,850     99,564     4,714       Gross Dired Costs     9,893     9,978     85 No Major Variances.       Support Service Charges     8,650     12,260     3,610 Higher recharge from Property Services to reflect<br>charges in staffing allocations and higher costs within the<br>service.       7     18,543     22,238     3,695       Public Conveniences     586,309     559,902     (26,407) (£36,815) Transitional Relief given on Business Rates at<br>some of the sites. E5,300 Higher internal recharges.       Capital Charges     179,646     58,767     (120,879) Depreciation.     23,120 Higher recharge from Property Services to reflect<br>changes in staffing allocations and higher costs within the<br>service.       Gross Direct Income     (1,363)     0     No Major Variances.       Gross Direct Costs     146,039     146,552     313 No Major Variances.       Capital Charges     46,674     74,983     23,309 Depreciation.       Investment Properties     6(74,74)83     23,309 Depreciation.       Gross Direct Costs     146,674     74,983   |                             | 57 110                 | 57 414                 | 304       | No Major Variances  |
| Community Centres     94,850     99,564     4,714       Gross Direct Costs     9,893     9,978     85 No Major Variances.       Support Service Charges     8,650     12,260     3,610 Higher recharge from Property Services to reflect charges in staffing allocations and higher costs within the service.       Public Conveniences     18,543     22,238     3,665       Public Conveniences     596,309     559,902     (£36,815) Transitional Relief given on Business Rates at some of the sites. £5,300 R&M and cleansing costs at new public convenience at Baach Road car park. Weybourne. £5,040 Higher internal recharges.       Capital Charges     179,646     58,767     (120,879) Depreciation.       Support Service Charges     179,646     58,767     (120,879) Depreciation.       Gross Direct Income     (1.363)     (1.363)     0 No Major Variances.       Gross Direct Income     (210,105)     (245,743)     28,309 Depreciation.       Gross Direct Income     (210,105)     (245,743)     28,309 Depreciation.       Gross Direct Income     (210,105)     (245,743)     28,309 Depreciation.       Gross Direct Costs     146,039     146,352     313 No Major Variances.       Capital Charges   |                             | -                      |                        |           | •   |
| Community Centres<br>Gross Direct Costs     94,850     99,954     4,714       Gross Direct Costs     9,893     9,973     85 No Major Variances.     3,810 Higher recharge from Property Services to reflect<br>charges in staffing allocations and higher costs within the<br>service.       Public Conveniences<br>Gross Direct Costs     586,309     559,902     (26,407) (C36,815) Transitional Relief given on Business Rates at<br>some of the sites. £5,300 RM and cleansing costs at<br>new public convenience at Beach Road car park,<br>Weybourne. £5,040 Higher internal recharges.       Capital Charges     179,646     58,767     (120,879) Depreciation.       Support Service Charges     179,646     58,767     (120,879) Depreciation.       Support Service Charges     179,646     58,767     (120,879) Depreciation.       Gross Direct Income     (1,363)     0, No Major Variances.       Gross Direct Income     (1,363)     0, No Major Variances.       Gross Direct Costs     146,039     146,352     33,00 Z5,930 Higher recharge from Property Services to<br>reflect charges in staffing allocations and higher costs<br>within the service Charges.       Support Service Charges     154,140     187,720     33,508 25,330 Higher recharge from Property Services to<br>reflect charges in staffing allocations and higher costs<br>within the service Charges.       Support Service Charges  |                             |                        |                        |           | changes in staffing allocations and higher costs within the |
| Gross Direct Costs   9,893   9,878   85 No Major Variances.     Support Service Charges   8,650   12,260   3,610 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service. <b>Public Conveniences</b> 586,309   559,902   (26,407) (53,815) Transitional Relief given on Business Rates at some of the sites. 25,300 RRM and cleansing costs at new public convenience at Beach Road car park, Weybourne. 25,040 Higher internal recharges.     Capital Charges   179,646   58,767   (120,879) Depreciation.     Support Service Charges   88,840   111,960   22,236     Gross Direct Income   (1,363)   (146,039   146,652     Gross Direct Income   (1,363)   (146,039   146,652     Gross Direct Income   (210,105)   (245,743)   28,300 Depreciation.     Support Service Charges   164,674   74,983   28,300 Depreciation.     Gross Direct Income   (210,105)   (245,743)   23,300 Depreciation.     Support Service Charges   154,140   187,720   33,800 225,930 Higher recharge from Property Services to reflect marges.     Support Service Charges   165,870   188,360   22,490 (£4,220) - Lower recharge from Oroperty Services to reflect marges.     Su  |                             | 94,850                 | 99,564                 | 4,714     | -   |
| Support Service Charges     8,650     12,260     3,610 Higher recharge from Property Services to reflect<br>changes in staffing allocations and higher costs within the<br>service.       Public Conveniences<br>Gross Direct Costs     586,309     559,902     (26,407) (£36,815) Transitional Relief given on Business Rates at<br>some of the sites. 15,300 R&M and cleansing costs at<br>new public convenience at Beach Road car park,<br>Weybourne. 25,040 Higher Internal recharges.       Capital Charges     179,646     58,767     (120,879) Depreciation.       Support Service Charges     88,840     111,960     23,120 Higher recharge from Property Services to reflect<br>changes in staffing allocations and higher costs within the<br>service.       Gross Direct Income     (1,363)     146,352     313 No Major Variances.       Capital Charges     146,039     146,352     313 No Major Variances.       Capital Charges     146,674     74,983     28,500 Depreciation.       Gross Direct Locome     (210,105)     (245,743)     (35,638) (E15,000) Additional rental income; (220,540) Additional<br>service charges.       Support Service Charges     154,140     187,720     33,580 Elgebre from Property Services to<br>reflect changes in staffing allocations and higher costs<br>within the service and £6,690 from Legal reflecting the<br>allocation of more officer time.       Support Service Charges     165,870     188,360<  | -                           |                        |                        |           |   |
| Capital Charges 18,543 22,238 3,695   Public Conveniences<br>Gross Direct Costs 586,309 559,902 (26,407) (53,6315) Transitional Relief given on Business Rates at<br>some of the sites. 25,300 R8M and cleaning costs at<br>new public convenience at Beach Road car park,<br>Weybourne. 25,040 Higher Internal recharges.   Capital Charges 179,646 58,767 (120,879) Depreciation.   Support Service Charges 88,840 111,960 23,120 Higher recharge from Property Services to reflect<br>changes in staffing allocations and higher costs within the<br>service.   Gross Direct Income (1,363) (1,363) 0 No Major Variances.   Capital Charges 46,674 74,883 28,309 Depreciation.   Gross Direct Costs 146,039 146,352 313 No Major Variances.   Capital Charges 46,674 74,883 28,309 Depreciation.   Gross Direct Costs 146,1352 313 No Major Variances.   Support Service Charges 154,140 187,720 33,580 E25,530 Higher recharge from Property Services to<br>reflect changes in staffing allocations and higher costs<br>within the service and 26,690 from Property Services to<br>reflect changes 26,564   Central Costs 87,650 96,965 -,315 £3,549 - Staff costs transferred from other areas. £4,991<br>- Pay award   Support Service Charges 165,870 188,360 22,490 (E4,220) - Lower recharge from Customer Services<br>reflecting higher costary ef  |                             | ,                      | ,                      |           |   |
| Is.643     22,238     3,695       Public Conveniences<br>Gross Direct Costs     586,309     559,902     (26,407) (£36,815) Transitional Relief given on Business Rates at<br>some of the sites. £5,300 R&M and cleansing costs at<br>new public convenience at Beach Road car park,<br>Weybourne. £5,040 Higher internal recharges.       Capital Charges     179,646     58,767     (120,879) Depreciation.       Support Service Charges     86,840     111,960     23,120 Higher recharge from Property Services to reflect<br>changes in staffing allocations and higher costs within the<br>service.       Gross Direct Income     (1.363)     (1.363)     0 No Major Variances.       Capital Charges     46,674     74,983     28,309 Depreciation.       Support Service Charges     154,140     187,720     33,580 (£25,930 Higher recharge from Property Services to<br>reflect charges.       Support Service Charges     154,140     187,720     33,580 (£25,930 Higher recharge from Outpert Services to<br>reflect charges in staffing allocations and higher costs<br>within the service and £6,600 from Legal reflecting the<br>allocation of more officer time.       Support Service Charges     165,870     188,360     22,490 (£4,220) - Lower recharge from Customer services<br>reflecting less officer time. £13,160 - Higher charge from<br>Fakenham Connect reflecting higher service costs.       Support Service Charges     165,870     188,360   | Support Service Charges     | 8,650                  | 12,260                 | 3,610     | changes in staffing allocations and higher costs within the |
| Gross Direct Costs   586,309   559,902   (26,407) (£36,815) Transitional Relief given on Business Rates at some of the sites. £5,300 R&M and cleansing costs at new public convenince at Beach Road car park, Weybourne. £5,040 Higher internal recharges.     Capital Charges   179,646   58,767   (120,879) Depreciation.     Support Service Charges   88,840   111,960   23,120 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service.     Gross Direct Income   (1,363)   (12,632)   0 No Major Variances.     Capital Charges   46,674   74,983   28,309 Depreciation.     Gross Direct Costs   146,039   146,352   313 No Major Variances.     Capital Charges   46,674   74,983   28,309 Depreciation.     Gross Direct Income   (210,105)   (245,743)   (35,638) (£15,000) Additional rental income; (£20,540) Additional service charges.     Support Service Charges   154,140   187,720   33,580 252,590 (brom Legal reflecting the allocations and higher costs within the service and £6,690 from Legal reflecting the allocation of more officer time.     Support Service Charges   165,870   188,360   22,490 (42,20) - Lowrer recharge from Customer Services reflecting less officer time.     Support Service Charges   (253,520)   (285,325)   (3  |                             | 18,543                 | 22,238                 | 3,695     |   |
| Gross Direct Costs   586,309   559,902   (26,407) (£36,815) Transitional Relief given on Business Rates at some of the sites. £5,300 R&M and cleansing costs at new public convenince at Beach Road car park, Weybourne. £5,040 Higher internal recharges.     Capital Charges   179,646   58,767   (120,879) Depreciation.     Support Service Charges   88,840   111,960   23,120 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service.     Gross Direct Income   (1,363)   (12,632)   0 No Major Variances.     Capital Charges   46,674   74,983   28,309 Depreciation.     Gross Direct Costs   146,039   146,352   313 No Major Variances.     Capital Charges   46,674   74,983   28,309 Depreciation.     Gross Direct Income   (210,105)   (245,743)   (35,638) (£15,000) Additional rental income; (£20,540) Additional service charges.     Support Service Charges   154,140   187,720   33,580 252,590 (brom Legal reflecting the allocations and higher costs within the service and £6,690 from Legal reflecting the allocation of more officer time.     Support Service Charges   165,870   188,360   22,490 (42,20) - Lowrer recharge from Customer Services reflecting less officer time.     Support Service Charges   (253,520)   (285,325)   (3  |                             |                        |                        |           |   |
| Some of the sites: £5,300 R&M and cleansing costs at new public convenience at Beach Road car park, Weybourne: £5,040 Higher internal recharges.     Capital Charges   179,646   58,767     Support Service Charges   88,840   111,960     Gross Direct Income   (1,363)   (1,363)     Investment Properties   0 No Major Variances.     Gross Direct Costs   146,039   146,352     Capital Charges   46,674   74,983     Capital Charges   154,140   187,720     Support Service Charges   154,140   187,720     Support Service Charges   154,140   187,720     Support Service Charges   165,870   96,965     Support Service Charges   165,870   188,360     Support Service Charges   165,870   188,360     Support Service Charges   165,870   188,360     Support Service Recharges   (253,520)   (224,564     Central Costs   87,650   96,965   9,315 £ 23,549 - Staff costs transferred from other areas. £4,991     -Pay award   Support Service Charges   165,870   188,360   22,490 (24,20) - Lower recharge from Customer Services reflecting higher costs within the service. £11,210 - Higher internal Audit costs ref   |                             | E86 200                | EE0 002                | (26 407)  | (C26 915) Transitional Paliof given on Rusinger Pater et    |
| Capital Charges   179,646   58,767   (120,879)   Depreciation.     Support Service Charges   88,840   111,960   23,120   Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service.     Gross Direct Income   (1.363)   (1.363)   0. No Major Variances.     Investment Properties   853,432   729,266   (124,166)     Gross Direct Costs   146,039   146,352   313 No Major Variances.     Capital Charges   46,674   74,983   28,309   Depreciation.     Gross Direct Income   (210,105)   (245,743)   (S15,638)   Depreciation.     Gross Direct Income   (210,105)   (245,743)   (35,638)   C15,000)   Additional rental income; (£20,540)     Gross Direct Costs   164,674   74,983   28,309   Depreciation.   Eavite Charges     Support Service Charges   154,140   187,720   33,580   £25,930   Higher recharge from Property Services to reflect charges in staffing allocations and higher costs within the service and 26,680 from Legal reflecting the califocation of more office trime.     Support Service Charges   87,650   96,965   9,315   £3,549 - Staff costs transferred from other areas. £4,991 - P   | Gross Direct Costs          | 586,309                | 559,902                | (26,407)  |   |
| Capital Charges<br>Support Service Charges179,646<br>88,84058,767<br>111,960(120,879) Depreciation.<br>23,120 Higher recharge from Property Services to reflect<br>charges in staffing allocations and higher costs within the<br>service.Gross Direct Income(1,363)(1,363)(0 No Major Variances.Investment Properties<br>Gross Direct Costs146,039146,352313 No Major Variances.Capital Charges46,67474,98328,309 Depreciation.Gross Direct Income(210,105)(245,743)(35,638) (£15,000) Additional rental income; (£20,540) Additional<br>service charges.Support Service Charges154,140187,72033,580 (£5,503) Higher recharge from Property Services to<br>reflect charges in staffing allocations and higher costs<br>within the service and £6,690 from Legal reflecting the<br>autocation of more officer time.Support Service Charges165,870188,36022,490 (£4,220) - Lower recharge from Customer Services<br>reflecting higher charge from<br>Fakenham Connect reflecting higher costs within the<br>service.Support Service Recharges(253,520)(285,325)(31,805) Increased recharges reflecting higher service costs.00000Corporate & Democratic Coree<br>Gross Direct Costs479,697505,67925,932 £8,249 - Staff costs transferred from other areas. £2,910<br>- Subscription to Rural Services Network. (£5,720) -<br>Lower bank charges. £20,000 - Delivering the equalities<br>plan.Gross Direct Costs479,697505,67925,932 £8,249 - Staff costs transferred from other areas. £2,910<br>- Subscription to Rural Services Network. (£5,720) -<br>Lower bank charges. £20,000 |                             |                        |                        |           |   |
| Support Service Charges   88,840   111,960   23,120 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service.     Gross Direct Income   (1,363)   0   No Major Variances.     Gross Direct Costs   146,039   146,352   313 No Major Variances.     Capital Charges   46,674   74,983   28,309 Depreciation.     Gross Direct Locome   (210,105)   (245,743)   (35,680) (£15,000) Additional rental income; (£20,540) Additional service charges.     Support Service Charges   154,140   187,720   33,580 £25,930 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service and £6,690 from Legal reflecting the allocation of more officer time.     136,748   163,312   26,564     Central Costs   87,650   96,965   9,315 £3,549 - Staff costs transferred from other areas. £4,991 - Pay award     Support Service Charges   165,870   188,360   22,440 (£4,220) - Lower recharge from Customer Services reflecting higher costs within the service. £11,210 - Higher Internal Audit costs reflecting the audit plan.     Support Service Recharges   (253,520)   (285,325)   (31,805)   Increased recharges reflecting higher service costs.     Corporate & Democratic Core   0   0   0  |                             |                        |                        |           | Weybourne. £5,040 Higher internal recharges.                |
| Support Service Charges   88,840   111,960   23,120 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service.     Gross Direct Income   (1,363)   0   No Major Variances.     Gross Direct Costs   146,039   146,352   313 No Major Variances.     Capital Charges   46,674   74,983   28,309 Depreciation.     Gross Direct Locome   (210,105)   (245,743)   (35,680) (£15,000) Additional rental income; (£20,540) Additional service charges.     Support Service Charges   154,140   187,720   33,580 £25,930 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service and £6,690 from Legal reflecting the allocation of more officer time.     136,748   163,312   26,564     Central Costs   87,650   96,965   9,315 £3,549 - Staff costs transferred from other areas. £4,991 - Pay award     Support Service Charges   165,870   188,360   22,440 (£4,220) - Lower recharge from Customer Services reflecting higher costs within the service. £11,210 - Higher Internal Audit costs reflecting the audit plan.     Support Service Recharges   (253,520)   (285,325)   (31,805)   Increased recharges reflecting higher service costs.     Corporate & Democratic Core   0   0   0  | Capital Charges             | 170 646                | 59 767                 | (120.970) | Depreciation  |
| Gross Direct Income   (1,363)   (1,363)   0   No Major Variances.     Gross Direct Costs   146,039   146,352   313   No Major Variances.     Gross Direct Costs   146,039   146,352   313   No Major Variances.     Capital Charges   46,674   74,983   28,309   Depreciation.     Gross Direct Costs   146,070   (245,743)   (35,638) (E15,000) Additional rental income; (£20,540) Additional service charges.     Support Service Charges   154,140   187,720   33,580 £25,930 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service and £6,600 from Legal reflecting the allocation of more officer time.     136,748   163,312   26,564     Central Costs   87,650   96,965   9,315 £3,549 - Staff costs transferred from other areas. £4,991<br>- Pay award     Support Service Charges   165,870   188,360   22,490 (E4,220) - Lower recharge from Fakenham Connect reflecting higher costs within the service. £11,210 - Higher Internal Audit costs reflecting the audit plan.     Support Service Recharges   (253,520)   (285,325)   (31,805) Increased recharges reflecting higher service costs.     0   0   0   0   0   0   0     Gross Dir   |                             | -                      |                        | • • • •   | •   |
| Gross Direct Income   (1,363)   (1,363)   0   No Major Variances.     Investment Properties   853,432   729,266   (124,166)   (124,166)     Gross Direct Costs   146,039   146,352   313 No Major Variances.   Capital Charges   46,674   74,983   28,309 Depreciation.     Gross Direct Income   (210,105)   (245,743)   (35,638) (£15,000) Additional rental income; (£20,540) Additional service charges.     Support Service Charges   154,140   187,720   33,580 £25,930 Higher recharge from Property Services to reflect charges in staffing allocations and higher costs within the service and £6,690 from Legal reflecting the allocation of more officer time.     Central Costs   87,650   96,965   9,315 £3,549 - Staff costs transferred from other areas. £4,991 - Pay award     Support Service Charges   165,870   188,360   22,490 (£4,220) - Lower recharge from Customer Services reflecting higher costs within the service. £11,210 - Higher Internal Audit costs reflecting the audit plan.     Support Service Recharges   (253,520)   (285,325)   (31,805)   Increased recharges reflecting higher service costs.     O   O   O   O   O   O   O   Corporate & Democratic Core     Gross Direct Costs   479,697   505,679   25,982 £  |                             |                        |                        |           |   |
| Investment Properties   853,432   729,266   (124,166)     Investment Properties   Gross Direct Costs   146,039   146,352   313 No Major Variances.     Capital Charges   46,674   74,983   28,309   Depreciation.     Gross Direct Income   (210,105)   (245,743)   (35,638) (£15,000) Additional rental income; (£20,540) Additional service charges.     Support Service Charges   154,140   187,720   33,580   225,930 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service and £6,690 from Legal reflecting the allocation of more officer time.     136,748   163,312   26,564     Central Costs   87,650   96,965   9,315   £3,549 - Staff costs transferred from other areas. £4,991 - Pay award     Support Service Charges   165,870   188,360   22,490 (£4,220) - Lower recharge from Customer Services reflecting ligher costs within the service. £11,210 - Higher Internal Audit costs reflecting the audit plan.     Support Service Recharges   (253,520)   (285,325)   (31,805)   Increased recharges reflecting higher service costs.     0   0   0   0   0   0   0   0   Central Costs     Support Service Recharges   (253,520)   (285,325  | Orner Direct Income         | (4.000)                | (4.000)                |           |   |
| Investment Properties   146,039   146,352   313 No Major Variances.     Capital Charges   46,674   74,983   28,309 Depreciation.     Gross Direct Income   (210,105)   (245,743)   (35,638) (£15,000) Additional rental income; (£20,540) Additional service charges.     Support Service Charges   154,140   187,720   33,580 £25,930 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service and £6,660 from Legal reflecting the allocation of more officer time.     136,748   163,312   26,564     Central Costs   87,650   96,965   9,315 £3,549 - Staff costs transferred from other areas. £4,991 - Pay award     Support Service Charges   165,870   188,360   22,490 (£4,220) - Lower recharge from Customer Services reflecting less officer time. £13,160 - Higher charge from Fakenham Connect reflecting higher costs within the service. £11,210 - Higher Internal Audit costs reflecting the audit plan.     Support Service Recharges   (253,520)   (285,325)   (31,805) Increased recharges reflecting higher service costs.     Gross Direct Costs   479,697   505,679   25,982 £8,249 - Staff costs transferred from other areas. £2,910 - Subscription to Rural Services Network. (£5,720) - Lower bank charges. £20,000 - Delivering the equalities plan.     Gross Direct Costs - Refcus   100,000   0   (100,000) No refcus in 21/  | Gross Direct Income         |                        |                        |           |   |
| Capital Charges<br>Gross Direct Income46,674<br>(210,105)74,983<br>(245,743)28,309 Depreciation.<br>(35,638) (£15,000) Additional rental income; (£20,540) Additional<br>service charges.Support Service Charges154,140187,72033,580 £25,930 Higher recharge from Property Services to<br>reflect changes in staffing allocations and higher costs<br>within the service and £6,690 from Legal reflecting the<br>allocation of more officer time.136,748163,31226,564Central Costs87,65096,9659,315 £3,549 - Staff costs transferred from other areas. £4,991<br>- Pay awardSupport Service Charges165,870188,36022,490 (£4,220) - Lower recharge from Customer Services<br>reflecting less officer time. £13,160 - Higher charge from<br>Fakenham Connect reflecting higher costs within the<br>service. £11,210 - Higher Internal Audit costs reflecting<br>the audit plan.Support Service Recharges(253,520)(285,325)(31,805)Increased recharges reflecting higher service costs.0000Corporate & Democratic Core<br>Gross Direct Costs - Refcus100,0000(100,000) No refcus in 21/22Support Service Charges100,0000(100,000) No refcus in 21/22Gross Direct Costs - Refcus100,0000(100,000) No refcus in 21/22Support Service Charges1,175,5501,258,62083,070Gross Direct Costs - Refcus100,0000(100,000) No refcus in 21/22Support Service Charges1,175,5501,258,62083,070Support Service Charges1,00,0000(100,000) No refcus in 21/22<  | Investment Properties       | 000,102                | 120,200                | (121,100) |   |
| Gross Direct Income   (210,105)   (245,743)   (35,638)   (£15,000) Additional rental income; (£20,540) Additional service charges.     Support Service Charges   154,140   187,720   33,580   £25,930 Higher recharge from Property Services to reflect charges in staffing allocations and higher costs within the service and £6,690 from Legal reflecting the allocation of more officer time.     136,748   163,312   26,564     Central Costs   87,650   96,965   9,315   £3,549 - Staff costs transferred from other areas. £4,991 - Pay award     Support Service Charges   165,870   188,360   22,490   (£4,220) - Lower recharge from Customer Services reflecting higher costs within the service. £11,210 - Higher charge from Fakenham Connect reflecting higher service costs.     Support Service Recharges   (253,520)   (285,325)   (31,805) Increased recharges reflecting higher service costs.     0   0   0   0   0   0     Gross Direct Costs - Refcus   479,697   505,679   25,982 £8,249 - Staff costs transferred from other areas. £2,910 - Subscription to Rural Services Network. (£5,720) - Lower bank charges. £20,000 - Delivering the equalities plan.     Gross Direct Costs - Refcus   100,000   0   (100,000) No refcus in 21/22     Support Service Charges   100,000   0   (100,000) No refcus in 21/2  |                             |                        |                        |           |   |
| Support Service Charges154,140187,720service charges.Support Service Charges154,140187,72033,580£25,930Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service and £6,690 from Legal reflecting the allocation of more officer time.136,748163,31226,564Central Costs87,65096,9659,315£3,549 - Staff costs transferred from other areas. £4,991<br>- Pay awardSupport Service Charges165,870188,36022,490 (£4,220) - Lower recharge from Customer Services<br>reflecting less officer time.Support Service Recharges(253,520)(285,325)(31,805)Support Service Recharges(253,520)(285,325)(31,805)Support Service Recharges479,697505,67925,982 £8,249 - Staff costs transferred from other areas. £2,910<br>- Subscription to Rural Services Network. (£5,720) -<br>Lower bank charges. £20,000 - Delivering the equalities<br>plan.Gross Direct Costs - Refcus100,0000(100,000) No refcus in 21/22Support Service Charges1,175,5501,258,62083,070  | 1 0                         |                        |                        |           |   |
| Support Service Charges   154,140   187,720   33,580 £25,930 Higher recharge from Property Services to reflect changes in staffing allocations and higher costs within the service and £6,690 from Legal reflecting the allocation of more officer time.     136,748   163,312   26,564     Central Costs   87,650   96,965   9,315 £3,549 - Staff costs transferred from other areas. £4,991 - Pay award     Support Service Charges   165,870   188,360   22,490 (£4,220) - Lower recharge from Customer Services reflecting less officer time. £13,160 - Higher charge from Fakenham Connect reflecting higher costs within the service. £11,210 - Higher Internal Audit costs reflecting the audit plan.     Support Service Recharges   (253,520)   (285,325)   (31,805)   Increased recharges reflecting higher service costs.     0   0   0   0   0   0     Gross Direct Costs   479,697   505,679   25,982 £8,249 - Staff costs transferred from other areas. £2,910 - Subscription to Rural Services Network. (£5,720) - Lower bank charges. £20,000 - Delivering the equalities plan.     Gross Direct Costs - Refcus   100,000   0   (100,000) No refcus in 21/22     Support Service Charges   100,000   0   (100,000) No refcus in 21/22   | Gloss Direct income         | (210,105)              | (245,745)              | (35,636)  | . , ,   |
| within the service and £6,690 from Legal reflecting the<br>allocation of more officer time.136,748163,31226,564Central CostsGross Direct Costs87,65096,9659,315£3,549 - Staff costs transferred from other areas. £4,991<br>- Pay awardSupport Service Charges165,870188,36022,490(£4,220) - Lower recharge from Customer Services<br>reflecting less officer time. £13,160 - Higher charge from<br>Fakenham Connect reflecting higher costs within the<br>service. £11,210 - Higher Internal Audit costs reflecting<br>the audit plan.Support Service Recharges(253,520)(285,325)(31,805)<br>Increased recharges reflecting higher service costs.OOOOCorporate & Democratic Core<br>Gross Direct Costs479,697505,67925,982£8,249 - Staff costs transferred from other areas. £2,910<br>- Subscription to Rural Services Network. (£5,720) -<br>Lower bank charges. £20,000 - Delivering the equalities<br>plan.Gross Direct Costs - Refcus<br>Support Service Charges100,0000(100,000)No refcus in 21/22Support Service Charges1,175,5501,258,62083,070See Note A Below:   | Support Service Charges     | 154,140                | 187,720                | 33,580    |   |
| allocation of more officer time.136,748163,31226,564Central Costs87,65096,9659,315 £3,549 - Staff costs transferred from other areas. £4,991<br>- Pay awardSupport Service Charges165,870188,36022,490 (£4,220) - Lower recharge from Customer Services<br>reflecting less officer time. £13,160 - Higher charge from<br>Fakenham Connect reflecting higher costs within the<br>service. £11,210 - Higher Internal Audit costs reflecting<br>the audit plan.Support Service Recharges(253,520)(285,325)(31,805)<br>0Increased recharges reflecting higher service costs.000Corporate & Democratic Core<br>Gross Direct Costs479,697505,67925,982 £8,249 - Staff costs transferred from other areas. £2,910<br>- Subscription to Rural Services Network. (£5,720) -<br>Lower bank charges. £20,000 - Delivering the equalities<br>plan.Gross Direct Costs - Refcus<br>Support Service Charges100,0000(100,000) No refcus in 21/22Support Service Charges1,175,5501,258,62083,070See Note A Below:  |                             |                        |                        |           |   |
| Image: Support Service ChargesImage: Support Service Charges  |                             |                        |                        |           |   |
| Central CostsGross Direct Costs87,65096,9659,315 £3,549 - Staff costs transferred from other areas. £4,991<br>- Pay awardSupport Service Charges165,870188,36022,490 (£4,220) - Lower recharge from Customer Services<br>reflecting less officer time. £13,160 - Higher charge from<br>Fakenham Connect reflecting higher costs within the<br>service. £11,210 - Higher Internal Audit costs reflecting<br>the audit plan.Support Service Recharges(253,520)(285,325)(31,805)OOOCorporate & Democratic Core<br>Gross Direct Costs479,697505,67925,982 £8,249 - Staff costs transferred from other areas. £2,910<br>- Subscription to Rural Services Network. (£5,720) -<br>Lower bank charges. £20,000 - Delivering the equalities<br>plan.Gross Direct Costs - Refcus100,0000(100,000) No refcus in 21/22Support Service Charges1,175,5501,258,62083,070Support Service Charges1,175,5501,258,62083,070  |                             | 136,748                | 163,312                | 26,564    | -   |
| Support Service Charges165,870188,36022,490 (£4,220) - Lower recharge from Customer Services<br>reflecting less officer time. £13,160 - Higher charge from<br>Fakenham Connect reflecting higher costs within the<br>service. £11,210 - Higher Internal Audit costs reflecting<br>the audit plan.Support Service Recharges(253,520)(285,325)(31,805)Increased recharges reflecting higher service costs.OOOOCorporate & Democratic Core<br>Gross Direct Costs479,697505,67925,982 £8,249 - Staff costs transferred from other areas. £2,910<br>- Subscription to Rural Services Network. (£5,720) -<br>Lower bank charges. £20,000 - Delivering the equalities<br>plan.Gross Direct Costs - Refcus<br>Support Service Charges100,0000(100,000)No refcus in 21/22Support Service Charges1,175,5501,258,62083,070See Note A Below:  |                             |                        |                        |           |   |
| reflecting less officer time. £13,160 - Higher charge from<br>Fakenham Connect reflecting higher costs within the<br>service. £11,210 - Higher Internal Audit costs reflecting<br>the audit plan.Support Service Recharges(253,520)(285,325)(31,805)Increased recharges reflecting higher service costs.0000Corporate & Democratic Core479,697505,67925,982£8,249 - Staff costs transferred from other areas. £2,910<br>- Subscription to Rural Services Network. (£5,720) -<br>Lower bank charges. £20,000 - Delivering the equalities<br>plan.Gross Direct Costs - Refcus100,0000(100,000)No refcus in 21/22Support Service Charges1,175,5501,258,62083,070See Note A Below:  | Gross Direct Costs          | 87,650                 | 96,965                 | 9,315     |   |
| Fakenham Connect reflecting higher costs within the<br>service. £11,210 - Higher Internal Audit costs reflecting<br>the audit plan.Support Service Recharges(253,520)(285,325)(31,805)Increased recharges reflecting higher service costs.0000Corporate & Democratic Core70000Gross Direct Costs479,697505,67925,982£8,249 - Staff costs transferred from other areas. £2,910<br>- Subscription to Rural Services Network. (£5,720) -<br>   | Support Service Charges     | 165,870                | 188,360                | 22,490    |   |
| Support Service Recharges   (253,520)   (285,325)   (31,805)   Increased recharges reflecting higher service costs.     0   0   0   0     Corporate & Democratic Core     Gross Direct Costs   479,697   505,679   25,982 £8,249 - Staff costs transferred from other areas. £2,910<br>- Subscription to Rural Services Network. (£5,720) -<br>Lower bank charges. £20,000 - Delivering the equalities<br>plan.     Gross Direct Costs - Refcus   100,000   0   (100,000) No refcus in 21/22     Support Service Charges   1,175,550   1,258,620   83,070 See Note A Below:   |                             |                        |                        |           |   |
| the audit plan.Support Service Recharges(253,520)(285,325)(31,805)Increased recharges reflecting higher service costs.0000Corporate & Democratic Core479,697505,67925,982 £8,249 - Staff costs transferred from other areas. £2,910<br>- Subscription to Rural Services Network. (£5,720) -<br>Lower bank charges. £20,000 - Delivering the equalities<br>plan.Gross Direct Costs - Refcus100,0000(100,000) No refcus in 21/22<br>83,070 See Note A Below:  |                             |                        |                        |           | 0 0   |
| 0   0   0   0     Corporate & Democratic Core   6   0   0     Gross Direct Costs   479,697   505,679   25,982 £8,249 - Staff costs transferred from other areas. £2,910<br>- Subscription to Rural Services Network. (£5,720) -<br>Lower bank charges. £20,000 - Delivering the equalities<br>plan.     Gross Direct Costs - Refcus   100,000   0   (100,000) No refcus in 21/22     Support Service Charges   1,175,550   1,258,620   83,070   See Note A Below:   |                             |                        |                        |           | • •   |
| Corporate & Democratic Core     Gross Direct Costs   479,697   505,679   25,982 £8,249 - Staff costs transferred from other areas. £2,910     Support Service Charges   100,000   0   (100,000) No refcus in 21/22     Support Service Charges   1,175,550   1,258,620   83,070 See Note A Below:   | Support Service Recharges   |                        |                        |           |   |
| Gross Direct Costs479,697505,67925,982 £8,249 - Staff costs transferred from other areas. £2,910<br>- Subscription to Rural Services Network. (£5,720) -<br>Lower bank charges. £20,000 - Delivering the equalities<br>plan.Gross Direct Costs - Refcus100,0000(100,000) No refcus in 21/22<br>83,070 See Note A Below:   | Cornorate & Domocratic Cor  | •                      | 0                      | 0         |   |
| - Subscription to Rural Services Network. (£5,720) -<br>Lower bank charges. £20,000 - Delivering the equalities<br>plan.<br>Gross Direct Costs - Refcus 100,000 0 (100,000) No refcus in 21/22<br>Support Service Charges 1,175,550 1,258,620 83,070 See Note A Below:  | -                           |                        | 505.679                | 25.982    | £8.249 - Staff costs transferred from other areas. £2.910   |
| Gross Direct Costs - Refcus     100,000     0     (100,000)     No refcus in 21/22       Support Service Charges     1,175,550     1,258,620     83,070     See Note A Below:   |                             |                        | 200,010                | _0,002    |   |
| Gross Direct Costs - Refcus     100,000     0     (100,000)     No refcus in 21/22       Support Service Charges     1,175,550     1,258,620     83,070     See Note A Below:   |                             |                        |                        |           |   |
| Support Service Charges 1,175,550 1,258,620 83,070 See Note A Below:  | Gross Direct Costs - Refour | 100.000                | 0                      |           | •   |
|   |                             |                        |                        | · · ·     |   |
|   |                             |                        |                        |           | -   |

**Note A** : £17,410 - Higher recharge from Environmental Health. this is due to higher service costs. £17,420 - Higher recharge from Human Resources as a result of more officer time. (£13,520) - Lower recharge from Admin Buildings due to lower costs within the service. £34,510 - Higher recharge from Property Services as a result of increased officer time. £26,140 - Higher recharge from Accountancy as a result of higher service costs. (£51,440) - Lower recharge from Digital Transformation as a result of reduced service costs. £20,810 - Higher recharge from Corporate Leadership Team resulting from higher service costs. £29,680 - Higher recharge from Legal Services reflecting more officer time.

Total Finance & Assets 3,883,103 3,582,608 (300,495)